

CHAIRMAN'S MESSAGE



At John Deere, we know that good citizenship is good business. It inspires employees, motivates customers, and extends our competitive advantage.

But it's also the right thing to do.

With that in mind, we are committed to operating ethically, safely, and in an environmentally- sustainable manner, all while giving back to our communities and beyond through philanthropy and volunteerism.

This year's citizenship summary report highlights how we're supporting our communities and working to enhance employee and customer safety, and environmental stewardship. Please read the full Global Citizenship Report in the Citizenship and Sustainability section of www.deere.com.

In 2016, we furthered our efforts to limit the environmental impact of our operations and products. We maintained our focus on energy and water efficiency, while introducing products that are both fuel-efficient and productive. We again exceeded our goal for recycling 75% of the waste generated by our facilities. And, on the safety front, over half of our locations recorded no lost-time incidents.

The company and John Deere Foundation together awarded more than \$31 million in grants and contributions to organizations promoting solutions for world hunger, education, and community development. That financial support was complemented by nearly 160,000 employee volunteer hours, more than twice the level of just two years earlier.

At the same time, we continued our work to support the diverse needs of employees on and off the job, through enriching volunteer experiences, wellness events, and work-life management activities.

We were honored to again be named one of the World's Most Ethical Companies by Ethisphere Institute, a most-admired company by *Fortune* magazine, and were named a top corporate citizen by *Forbes* magazine and Just Capital, a non-profit research organization.

John Deere's higher purpose is to support improved living standards for people around the world by serving those linked to the land. We're proud of our employees and their efforts to help us fulfill this purpose in a socially conscious, environmentally responsible way.

On behalf of John Deere employees worldwide,

A handwritten signature in black ink, reading "Samuel R. Allen". The signature is fluid and cursive, with the first name "Samuel" being particularly prominent and stylized.

Samuel R. Allen
Chairman and CEO