

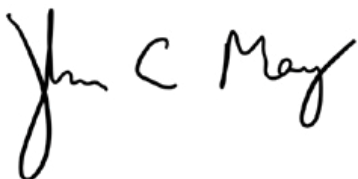
As I continue in my first year as John Deere's Chairman and Chief Executive Officer, I am filled with pride for what John Deere has accomplished.

Despite everything the COVID-19 pandemic has thrown our way in recent months, we have kept one another safe, healthy, and secure. Moreover, we have kept our operations running for the customers, dealers, investors, and communities who have placed their faith in us. While COVID-19's impact is far from over, and we must remain vigilant to protect our employees and those we humbly serve, our success speaks volumes about the dedication and ingenuity of the nearly 73,500 people with whom I am privileged to work.

It is with this sense of pride that I am pleased to share John Deere's metrics update to its 2019 Sustainability Report. It reflects our company's longstanding commitment to occupational safety, product sustainability, stewardship of natural resources and responsible corporate citizenship. In this metrics update, you will find new standards we have set for ourselves as well as our first year of performance. In addition, you will learn about other relevant accomplishments in 2019.

As I look beyond my first year, my sense of pride quickly transforms into a renewed sense of purpose for our future. If we can overcome the challenges of COVID-19, there is nothing we cannot do. More importantly, because we have seen the positive impact of our response to COVID-19 on the lives of others, it serves as powerful inspiration for what more we can achieve. With this lesson in mind, I look forward to finding new ways to unleash the dedication and ingenuity of John Deere's extraordinary workforce to enrich the lives of those in the world around us. And I look forward to celebrating our future sustainability successes with you.

**John C. May**  
Chairman and CEO



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